

2013/14



**TOP LAYER
SERVICE DELIVERY BUDGET
IMPLEMENTATION PLAN**

**SWELLENDAM
MUNICIPALITY**

Municipal Finance Management Act:

Section 53(1)(c)(ii) - Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name

Cm AFRICA

Acting Municipal Manager of Swellendam Municipality

Signature

Chap —

Date

2013-06-27

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name

N.G. MYBURGH.

Mayor of Swellendam Municipality

Signature

Wesley Joubert

Date

2013-06-27

Ref	Directive	Strategic Objectives	Municipal KIA	KPI	Description	Ward	Program Director	Baseline	VIS Classification	KPI Target	Annual Target
									Type	Target	Target
									Number	1	1
1	Municipal Manager	Democratising of planning and decision-making	Corporate service delivery / institutional development	Prepare the draft IDP review and submit to Council for approval by 31 March	Draft IDP review submitted to council by 31 March	All	Municipal Manager	1	Carry Over	1	1
2	Municipal Manager	Democratising of planning and decision-making	Corporate service delivery / institutional development	Develop and sign the performance agreements of all \$57 employees by 31 July	Number of performance agreements signed	All	Municipal Manager	4	Accumulative Number	4	4
3	Municipal Manager	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Compile the Risk Based Audit Plan (RBAP) and submit to the Audit Committee by 30 June	RBAP submitted to the Audit Committee by 30 June	All	Municipal Manager	1	Carry Over	1	1
4	Municipal Manager	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Complete the annual risk assessment and submit to the audit committee by 31 March	Completed risk assessment submitted to audit committee by 31 March	All	Municipal Manager	New KPI	Carry Over	1	1
5	Municipal Manager	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Implement the approved REAF for 2013/14 period (Number of audits completed for the period/ audits planned for the period)	% of planned audits completed	All	Municipal Manager	New KPI	Carry Over	60	60
6	Municipal Manager	Provision of a sound economic basis as well as a quality environment by practicing sustainable planning and thus promoting the creation of jobs and the expansion of tourism	Economic development with full participation to all and with focus on both First and Second economies	Review the Local Economic Development strategy and submit to council for approval by 30 June	LED strategy submitted to council by 30 June	All	Municipal Manager	Existing strategy	Carry Over	1	1
7	Municipal Manager	Democratising of planning and decision-making	Corporate service delivery / institutional development	Submit quarterly reports to council on the actual performance to the Top layer SDBIP	No of performance reports submitted to council	All	Municipal Manager	4	Accumulative Number	4	4
8	Municipal Manager	Democratising of planning and decision-making	Corporate service delivery / institutional development	Hold public participation sessions in wards	Number of public participation sessions	All	Municipal Manager	5	Accumulative Number	5	5
9	Municipal Manager	Democratising of planning and decision-making	Corporate service delivery / institutional development	Facilitate the meeting of ward committees	Number of ward committee meetings held	All	Municipal Manager	5	Accumulative Number	10	5
10	Municipal Manager	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Submit the top layer SDBIP to the Mayor for approval within 14 days after the approval of the budget	Top Layer SDBIP submitted to the Mayor within 14 days after the approval of the budget	All	Municipal Manager	1	Carry Over	1	1
11	Municipal Manager	Sound and sustainable finances	Financial service delivery	Submit the monthly sec 71 of the MFMA reports to the council	Number of reports submitted to council	All	Municipal Manager	12	Accumulative Number	12	3
12	Municipal Manager	Sound and sustainable finances	Financial service delivery	Submit the adjustments budget to council for approval by 28 February	Adjustment budget submitted to council by 28 February	All	Municipal Manager	1	Carry Over	1	1
13	Municipal Manager	Sound and sustainable finances	Financial service delivery	Submit the main budget to council for approval by 31 March	Main budget submitted to council by 31 March	All	Municipal Manager	1	Carry Over	1	1
14	Municipal Manager	Sound and sustainable finances	Financial service delivery	Approve an action plan to address all the issues raised in the management letter of the Auditor General by 31 December	Approved action plan by 31 December	All	Municipal Manager	New KPI	Carry Over	1	1
15	Municipal Manager	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Submit the draft annual report to council by 31 January	Draft annual report submitted to Council by 31 January	All	Municipal Manager	1	Carry Over	1	1
16	Municipal Manager	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Submit the Mid-Year Performance Report in terms of section 22 of the MFMA to the Mayor by 25 January	Mid-year report submitted to the Mayor by 25 January	All	Municipal Manager	1	Carry Over	1	1
17	Financial Services	Combating poverty and unemployment	The provision of basic services to the least possible level	Provide free basic water per month to indigent households in terms of the equitable share requirements	Number of indigent households receiving free basic water	All	Director: Finance	2000	Stand Alone	1800	1800
18	Financial Services	Combating poverty and unemployment	The provision of basic services to the least possible level	Provide free basic sanitation to indigent households in terms of the equitable share requirements	Number of indigent households receiving free basic sanitation	All	Director: Finance	2000	Stand Alone	1800	1800

Ref	Directorate	Strategic Objective	Municipal KPA	KPI	Target	Actual	% of target	2013 Target	Annual Target	Ward	Programme	Baseline	Performance Type
19	Financial Services	Combating poverty and unemployment	The provision of basic services to the best possible level	Provide Sukoth free basic electricity per month to indigent households in terms of the equitable share requirements	Number of indigent household's receiving free basic electricity	All	Director: Finance	2000	1800	1800	1800	1800	Stand-Alone
20	Financial Services	Combating poverty and unemployment	The provision of basic services to the best possible level	Provide free basic refuse removal to indigent households in terms of the equitable share requirements	Number of indigent households receiving free basic refuse removal	All	Director: Finance	2000	1800	1800	1800	1800	Stand-Alone
21	Financial Services	Sound and sustainable finances	Financial service delivery	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations (Total operating revenue/operating grants received)/debt service payments due within the year)	Target achieved	All	Director: Finance	25.3	25.3	Stand-Alone	Number		
22	Financial Services	Sound and sustainable finances	Financial service delivery	Financial viability measured in terms of the outstanding service debtors [Total outstanding service debtors/revenue received for services]	% achieved	All	Director: Finance	15%	15%	Stand-Alone	Percentage		
23	Financial Services	Sound and sustainable finances	Financial service delivery	Financial viability measured in terms of the available cash to cover fixed operating expenditure [(Available cash+ investments)/Monthly fixed operating expenditure]	Ratio achieved	All	Director: Finance	18	18	Stand-Alone	Number		
24	Financial Services	Sound and sustainable finances	Financial service delivery	Achieve a debtors payment percentage of 95.5%	Payment %	All	Director: Finance	95.5%	95.5%	Carry Over	Percentage		
25	Financial Services	Sound and sustainable finances	Financial service delivery	Compile and submit the annual financial statements by 31 August to the Auditor General	Financial statements submitted to the AG by 31 August	All	Director: Finance	1	1	Carry Over	Number		
26	Engineering Services	Provision of a sound economic basis as well as a quality environment by practising sustainable planning and thus promoting the creation of jobs and the expansion of tourism	Economic development with full participation to all and with focus on both First and Second economies	Create temporary job opportunities with initiatives for labour intensive capital projects	Number of temporary job opportunities created	All	Director: Engineering Services	200	Accumulative	Accumulative	Number		
27	Engineering Services	Provision of a sound economic basis as well as a quality environment by practising sustainable planning and thus promoting the creation of jobs and the expansion of tourism	Economic development with full participation to all and with focus on both First and Second economies	Create FTE's (full term employment) to claim grant from Department of Public works	Number of FTE's created	All	Director: Engineering Services	52	Accumulative	Accumulative	Number		
28	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Spent the maintenance budget for roads and stormwater assets	% of maintenance budget spent	All	Director: Engineering Services	80%	80%	Carry Over	Percentage		
29	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Spent the maintenance budget for sanitation assets	% of maintenance budget spent	All	Director: Engineering Services	90%	90%	Carry Over	Percentage		
30	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Spent the maintenance budget for water assets	% of maintenance budget spent	All	Director: Engineering Services	90%	90%	Carry Over	Percentage		
31	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Spent the maintenance budget for electricity assets	% of maintenance budget spent	All	Director: Engineering Services	90%	90%	Carry Over	Percentage		
32	Community Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Spent the maintenance budget for parks and recreation	% of maintenance budget spent	All	Director: Community Services	90%	90%	Carry Over	Percentage		
33	Community Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Spent the maintenance budget for refuse removal assets	% of maintenance budget spent	All	Director: Community Services	90%	90%	Carry Over	Percentage		

Ref	Directorate	Description	Topline KPI	Subline KPI	Target	Actual	Scorecard	Key Calculation	Key Target	Type	Q1	Q2	Q3	Q4
34	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Limit the % water unaccounted for	% of water unaccounted for	All	Director: Engineering Services	30%	Reverse Stand-Alone	Percentage	30			30
35	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Limit the % electricity unaccounted for	% of electricity unaccounted for	All	Director: Engineering Services	25%	Reverse Stand-Alone	Percentage	25			25
36	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Manage waste water discharge	% quality level of waste water discharge achieved	All	Director: Engineering Services	80%	Carry Over	Percentage	80	80	80	80
37	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Manage water quality level as per SANS 241 criteria	% water quality level achieved	All	Director: Engineering Services	95%	Carry Over	Percentage	95	95	95	95
38	Community Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Complete an annual external audit of the landfill sites	Number of audits completed	All	Director: Community Services	New KPI	Carry Over	Number	1			1
39	Community Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Report quarterly to council on the adherence to the conditions of the Landfill permit	Number of reports submitted to council	All	Director: Community Services	New KPI	Accumulative	Number	4	1	1	1
40	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Raise consumer awareness on water consumption	Number of initiatives	All	Director: Engineering Services	New KPI	Accumulative	Number	1			1
41	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Submit report on the implementation of the Water Demand Management Plan to DWAf by 31 October in terms of the Water Services Act	Report submitted to DWAf by 31 October	All	Director: Engineering Services	New KPI	Carry Over	Number	1			1
42	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Upgrade gravel roads to tar roads	Number of kilometers upgraded	All	Director: Engineering Services	1	Accumulative	Number	1			1
43	Corporate Services	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Development skills of staff (actual total training expenditure/total operational budget)	% of total operational budget spent on training	All	Director: Corporate Services	0.3%	Carry Over	Percentage	0.5			0.5
44	Corporate Services	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Limit vacancy rate to less than 10% of budgeted post (Number of funded posts vacant divided by budgeted funded posts)	Vacancy rate	All	Director: Corporate Services	10%	Reverse Stand-Alone	Percentage	10	10	10	10
45	Corporate Services	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Implement individual performance management (for all managers directly reporting to directors / managers directly reporting to directors)	% of agreements signed	All	Director: Corporate Services	New KPI	Carry Over	Percentage	100	100		
46	Corporate Services	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Submit Employment Equity report to the Department of Labour by 30 September	EE report submitted by 30 September	All	Director: Corporate Services	1	Carry Over	Number	1			1
47	Corporate Services	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Review the Recruitment and Selection policy and submit to council by 31 March	Reviewed Recruitment and Selection policy submitted to council by 31 March	All	Director: Corporate Services	New KPI	Carry Over	Number	1			1
48	Corporate Services	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Facilitate the performance assessments of managers directly reporting to directors	Number of performance assessments per annum	All	Director: Corporate Services	New KPI	Accumulative	Number	1			1
49	Corporate Services	Effective, responsive, people-centered and integrated institution	Corporate service delivery / institutional development	Review the Occupational Health & Safety Policy and submit to council by 30 June	Reviewed Occupational Health & Safety policy submitted to Council by 30 June	All	Director: Corporate Services	New KPI	Carry Over	Number	1			1
50	Corporate Services	Correcting spatial imbalances	The provision of basic services to the best possible level	Provide consideration on building plans within 30 days for buildings less than 500m² and 60 days for buildings larger than 500m² after all information required is correctly submitted (actual plans evaluated by plans received)	% Evaluated	All	Director: Corporate Services	90%	Stand-Alone	Percentage	90	90	90	90
51	Corporate Services	Correcting spatial imbalances	The provision of basic services to the best possible level	Provide consideration on land use applications within 120 days after receipt of all outstanding and relevant information and documents (actual applications evaluated/applications received)	% of applications evaluated	All	Director: Corporate Services	90%	Stand-Alone	Percentage	90	90	90	90

Ref	Directorate	Service	Objectives	Indicator	Unit	Target Type	Actual Target Type	Q1	Q2	Q3	Q4
S2	Community Services	Provision of healthy and safe living environment	The provision of basic services to the best possible level.	Clean alien vegetation on Communal land and council owned land	Number of hectares cleared	All	Director: Community Services	2 Nekkers p/a	Accumulative	Number	3
S3	Community Services	Provision of a healthy and safe living environment	The provision of basic services to the best possible level	Maintain the existing fire breaks within the available budget	Number of kilometers maintained	All	Director: Community Services	7km pa	Accumulative	Number	8
S4	Community Services	Provision of a healthy and safe living environment	The provision of basic services to the best possible level	Create new fire breaks as identified and within the available budget	Number of kilometers created	All	Director: Community Services	2	Accumulative	Number	3
S5	Community Services	To empower the residents of the Swellendam by the provision of, and exposure to the necessary/training facilities, academic as well as practical skills development	The provision of basic services to the best possible level	Hold exhibitions on identified topics to enhance library awareness	Number of exhibitions held	All	Director: Community Services	35	Accumulative	Number	40
S6	Community Services	Provision of a healthy and safe living environment	The provision of basic services to the best possible level	Hold road blocks to decrease incidents affecting traffic safety	Number of road blocks held	All	Director: Community Services	10	Accumulative	Number	12
S7	Community Services	Continuous and sustainable provision for housing needs through timely planning	The provision of basic services to the best possible level	Develop or review a Human Settlement Plan and submit to council by 30 June	Plan submitted to council	All	Director: Community Services	New KPI	Carry Over	Number	1
S8	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Upgrade the Swellendam Water Treatment Works	% of approved project budget for the year spent	145	Director: Engineering Services	New KPI	Carry Over	Percentage	100
S9	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Upgrade the Barrydale, Smitshville WWTW	% of approved project budget for the year spent	23	Director: Engineering Services	New KPI	Carry Over	Percentage	100
S10	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Develop the new WWTW for Suurbraak	% of approved project budget for the year spent	23	Director: Engineering Services	New KPI	Carry Over	Percentage	100
S11	Engineering Services	Ensuring access to basic services by all	The provision of basic services to the best possible level	Develop the new storm water system for Ralton	% of approved project budget for the year spent	45	Director: Engineering Services	New KPI	Carry Over	Percentage	100

Ref	Sub-Directorate	GFS Classification	Project Name	Project Description	Launch Date	Completion Date	Value	Planned Start Date	Actual Start Date	Planned End Date	Actual End Date	Planned Total	Actual Total
1	Engineering Services	Project Management	Water	Upgrade the Swellendam Water Treatment Works	Enlarge full water purification capacity	2013/07/01	2014/08/30	4.5	200000	500000	700000	500000	550000.00
2	Engineering Services	Project Management	Waste water management	Upgrade the Barndale, Smitvalle WWTP	New Waste Water Treatment Works: Enlarge treatment capacity	2014/02/01	2015/06/30	5.1	100000	300000		454900	454900.00
3	Engineering Services	Project Management	Waste water management	Develop the new WWTP for Suurstrand	New Waste Water Treatment Works: Enlarge treatment capacity	2014/03/01	2015/06/30	5	100000			100000	116500.00
4	Community Services	Housing	Road Transport	Develop the new storm water system for Ralton	Upgrade storm water system in new RDP Housing area.	2013/07/01	2013/08/31	5	250000	320000			570000.00
5	Engineering Services	Project Management	Other	Swellendam PkU 13/14	5% of MIG allocation towards administration of grant	2014/02/01	2014/06/31	All		500000	52100		552100.00

		July			August			September			October			November					
	Item [1]	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.			
Municipal governance and administration	Executive and council	3295000	1034000	27000	1034000	27000	153000	717500	1034000	27000	130000	27000	2978000						
Municipal governance and administration	Budget and treasury office	1093000	161000	177000	1615000	177000	1615000	1001000	1615000	177000	234000	177000	1615000						
Municipal governance and administration	Corporate services	54000	601000	54000	601000	54000	601000	54000	601000	54000	970000	54000	601000						
Community and public safety	Community and social services	3955000	1210000	2111000	1210000	2111000	1210000	3437000	1210000	2111000	176000	2111000	1210000	400000					
Community and public safety	Public safety	0	112000	0	140000	0	137000	0	129000	0	136000	0	140000						
Community and public safety	Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
Community and public safety	Sport and Recreation	0	23000	0	23000	0	23000	0	23000	0	23000	0	23000						
Economic and environmental services	Planning and development	12000	61000	11000	61000	11000	61000	11000	61000	11000	61000	11000	61000						
Economic and environmental services	Road transport	3262000	163000	2676000	1639000	2676000	1639000	3263000	1639000	2676000	2266000	2676000	1639000						
Economic and environmental services	Environmental protection	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
Trading services	Electricity	5938000	4056000	5791000	5078000	5350000	4978000	5732000	4683000	6163000	5189000	5757000	5230000						
Trading services	Water	664000	93000	737000	973000	767000	973000	150000	893000	973000	150000	954000	119000	300000	973000	300000			
Trading services	Waste water management	1028000	764000	1028000	764000	5000000	1028000	764000	5000000	1028000	974000	5000000	1028000	764000	5620000				
Trading services	Waste management	574000	37000	574000	37000	574000	37000	574000	37000	574000	488000	574000	370000						
Other	Other	0	2000	0	2000	0	2000	0	2000	0	2000	0	2000	0	267000				
	TOTAL	49115000	2465000	5000000	13186000	13510000	5000000	12775000	14173000	6500000	23108000	13102000	6500000	13775000	67680000	8000000	13355000	15825000	20252000

		January		February		March		April		May	
		Revenue	Capital Exp.	Revenue	Capital Exp.	Revenue	Capital Exp.	Revenue	Capital Exp.	Revenue	Capital Exp.
Municipal governance and administration	Executive and council	27000	1034000	4792000	1130000	27000	1593000	27000	1046000	27000	1046000
Municipal governance and administration	Budget and treasury office	177000	1615000	726000	1615000	177000	1615000	177000	1615000	1577000	-882000
Municipal governance and administration	Corporate services	54000	601000	54000	601000	54000	601000	54000	601000	54000	-269000
Community and public safety	Community and social services	2111000	1210000	2995000	1220000	2111000	1220000	2111000	1210000	2111000	24711000
Community and public safety	Public safety	0	136000	0	74000	0	82000	0	56000	0	88000
Community and public safety	Housing	0	0	0	0	0	0	0	0	0	0
Community and public safety	Sport and Recreation	0	23000	0	23000	0	23000	0	23000	0	23000
Economic and environmental services	Planning and development	11000	61000	11000	61000	11000	61000	11000	61000	11000	61000
Economic and environmental services	Road transport	3026000	1659000	3026000	1659000	3026000	1639000	2676000	1639000	11676000	1217000
Economic and environmental services	Environmental protection	0	0	0	0	0	0	0	0	0	0
Trading services	Electricity	243600	495600	2751000	2709000	3055000	3918000	3135000	3135000	3135000	4497000
Trading services	Water	774000	973000	1152000	973000	1157000	973000	1026000	973000	1135000	3100000
Trading services	Waste water management	1026000	764000	1026000	764000	1038000	764000	1029000	764000	1028000	2162000
Trading services	Waste management	574000	370000	574000	370000	574000	370000	574000	370000	574000	2477000
Other	Other	0	2000	0	267000	0	2000	0	2000	0	267000
TOTAL		9655000	13383000	17111000	5000000	10850000	12124000	10830000	11545000	111330000	327590000
											327720000
											3100000
											11260000

Unit(s) [N]	GCS Classification [L]		Revenue	Operational Exp.	Capital Exp.	TOTAL:
Municipal governance and administration	Executive and council	45345000	18780000	0	0	
Municipal governance and administration	Budget and treasury office	5763000	17622000	0	0	
Municipal governance and administration	Corporate services	6480000	6780000	0	0	
Community and public safety	Community and social services	29016000	28579000	400000	0	
Community and public safety	Public safety	0	1365000	0	0	
Community and public safety	Housing	0	0	0	0	
Community and public safety	Sport and Recreation	0	276000	0	0	
Economic and environmental services	Planning and development	132000	777000	0	0	
Economic and environmental services	Road transport	42577000	15873000	0	0	
Economic and environmental services	Environmental protection	0	0	0	0	
Trading services	Electricity	54650000	49725000	700000	0	
Trading services	Water	10767000	10452000	16100000	0	
Trading services	Waste water management	12336000	6452000	41242000	0	
Trading services	Waste management	6848000	6465000	0	0	
Others	Other	0	1034000	0	0	
	TOTAL:	208027000	178427000	56442000		

Swellendam Municipality

Revenue by Source for the 2013/14 financial year

Line item	July	August	September	October	November	December	January	February	March	April	May	June	July	Total
Property, rates	24962000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25467000
Property rates - penalties & collection charges	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - electricity revenue	5936000	5789000	5347000	5730000	6161000	5755000	2424000	2749000	3082000	3176000	3993000	4435000	54577000	
Service charges - water revenue	669000	736000	766000	892000	959000	919000	1151000	1116000	1025000	1028000	1028000	1028000	10776000	
Service charges - sanitation revenue	1028000	1028000	1028000	1028000	1028000	1028000	1028000	1028000	1028000	1028000	1028000	1028000	12356000	
Service charges - refuse revenue	574000	574000	574000	574000	574000	574000	574000	574000	574000	574000	574000	574000	60886000	
Service charges - other	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	24000	
Rental of facilities and equipment	84000	84000	84000	84000	84000	84000	84000	84000	84000	84000	84000	84000	10080000	
Interest earned - external investments	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	300000	
Interest earned - outstanding debtors	136000	136000	136000	136000	136000	136000	136000	136000	136000	136000	136000	136000	1532000	
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines	147000	147000	147000	147000	147000	147000	147000	147000	147000	147000	147000	147000	1764000	
Licences and permits	0	0	0	0	0	0	0	0	0	0	0	0	0	
Agency services	160000	160000	160000	160000	160000	160000	160000	160000	160000	160000	160000	160000	160000	19220000
Transfers recognised - operational	12941000	20220000	20220000	20220000	20220000	20220000	20220000	20220000	20220000	20220000	20220000	20220000	3372000	365332000
Other revenue	95000	95000	95000	95000	95000	95000	95000	95000	95000	95000	95000	95000	1140000	
Gains on disposal of PPE	0	0	0	0	0	0	0	0	0	0	0	0	0	
Transfers recognised - capital	23620000	23620000	23620000	23620000	23620000	23620000	23620000	23620000	23620000	23620000	23620000	23620000	113620000	
TOTAL	R 49 115 000	R 13 185 000	R 12 773 000	R 13 282 000	R 13 774 000	R 13 334 000	R 10 858 000	R 9 858 000	R 10 360 000	R 11 831 000	R 10 854 000	R 10 854 000	R 131 709 000	